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15 April 1991

NOTE FOR: Director of Central Intelligence
FROM: Daniel A. Childs, Jr.
SUBJECT: Status on Study Group

1. As you may know, the Study Group that you asked me to chair on the Intelligence Community in the 1990s is about to begin drafting its report. Over the past several weeks, we have reviewed past and current Intelligence Community reorganization efforts and have conducted nearly 60 interviews, seeking information on how the Community should be postured to do its job in the 1990s and beyond. Four key issues have emerged from these discussions:

--DCI Authorities/Responsibilities: These appear to be generally adequate, but some fine tuning/clarification is probably warranted in the budgetary arena; DoD relationships; and liaison with foreign intelligence/security services. Creation of a Director of National Intelligence is not necessary or desirable.

--DCI Staff Support: Current staffing arrangement is perceived as weak and ineffective. Alternatives include creating a second DDCI for community affairs, or a Directorate for Community Affairs within CIA that would incorporate existing staff functions and CIA community-related activities such as the DCI Centers, Public Affairs, Congressional Affairs, Arms Control, National Intelligence Council, etc.

--HUMINT Management: Needs improvement, particularly clandestine HUMINT support to military operations. Alternatives include assigning CIA/DDO responsibility for all US clandestine human source collection activities.

--Imagery Management: Creation of an "imagery czar" does not appear warranted, but problems clearly exist,

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SUBJECT: Status on Study Group

2. In addition, there are a number of other issues that have emerged, such as improved language training, services of common concern, open source collection and exploitation management, and certain potential legislative initiatives. I have attached an outline that summarizes our findings and conclusions thus far as well as a list of those whom we have interviewed.

3. I look forward to meeting with you to discuss the Study Group's work at your convenience.



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Daniel A. Childs, Jr.

Attachments:

- A. Outline
- B. Interview List

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